# Vermont Center for the Deaf and Hard of Hearing

**Next Steps** 

February 12, 2014



### Current Challenges

• Students Served: 600 in Regional Programs

20 in Residential Programs

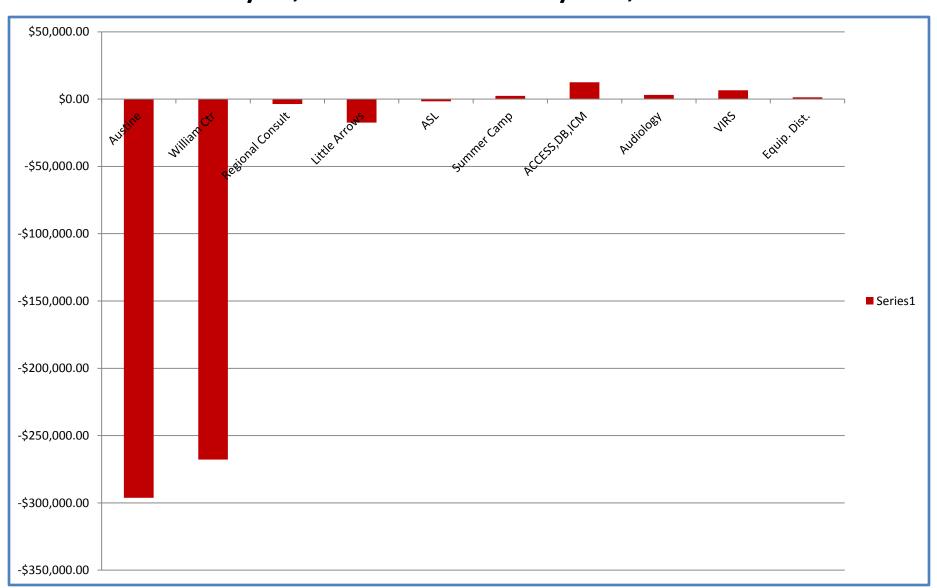
• Campus Overhead: \$ 1.1 Million / Year

• Line of Credit: \$ 700 K (due March 17)

• Employees: 86 Full time

16 Part time

### Program Revenues Less Expenses July 1, 2013 – January 31, 2014



# Primary Organizational Goals to June 30, 2014

- Continue to Serve Our Students
- Pay Down Line of Credit
- Meet Payroll and Employee Benefits Obligations
- Pay Creditors
- Prepare for 2014 2015 and Beyond

### 2014 - 15 Options

- All Current Programs Operating (A)
- Limited on Campus Programs (B)
- Regional Programs and Outreach Programs (C)

### Our Known Variables

Grants Availability

Buildings and Land Leases

• Student Enrollment

Staffing Levels

## Option A Requires

- Minimum 6 Students William Center
- Minimum 8 Students Austine School
- Little Arrows Balanced Budget
- Audiology Budget Surplus
- Croker Hall Leased
- Outreach Grants Renewed

### Option A

### Programs:

- Austine School / BUHS
- William Center
- Independent Living Skills Program
- Little Arrows
- Audiology
- Regional Consulting, PIP, Regional Day Program
- Family Mentor
- Museum

### Option A continued

- Interpreter Services/VIRS
- ACCESS, ICM, SSP
- American Sign Language Classes
- Lions Green Mountain Summer Camp
- Wheeler House as Residential Housing for Deaf/Hard of Hearing Adults (Independent Living)
- D/HH Workforce Development
- Equipment Distribution Program

## Option B Requires

- Croker Hall Partial Lease
- 8 Residential Students
- Outreach Grants Renewed
- Line of Credit Secured
- Little Arrows Balance Budget
- Audiology Budget Surplus

### Option B

### Programs:

- Austine School / BUHS (5 day residential program)
- Independent Living Skills Program
- Little Arrows
- Audiology
- Regional Consulting, PIP, Regional Day Program
- Family Mentor
- Austine School Museum

### Option B continued

- Interpreter Services / VIRS
- ACCESS, ICM, SSP
- American Sign Language Classes
- Lions Green Mountain Summer Camp
- Wheeler House as Residential Housing for Deaf/Hard of Hearing Adults (Independent Living)
- D/HH Workforce Development
- Equipment Distribution Program

### Option C Requires

- Outreach Grants Approved
- Holton Hall Open
- Other Buildings Closed or Leased
- Little Arrows in Holton Hall
- Audiology Budget Surplus

### Option C

### Programs:

- Audiology
- Regional Consulting, PIP, Regional Day Program
- Family Mentor Program
- Austine School Museum
- Interpreter Services, VIRS
- ACCESS, ICM, SSP

### Option C continued

- American Sign Language Classes
- Lions Green Mountain Summer Camp
- Equipment Distribution Program
- Wheeler House as Residential Housing for Deaf/Hard of Hearing Adults (Independent Living)
- D/HH Workforce Development
- Equipment Distribution Program





### TIMELINE

- Today
- March 12
- March 17
- April

- May 14
- June 17
- July 1

- Review of Options
- Board Selects Option 2014-15
- Line of Credit Paid
- Strategic Planning Session
- LEAs Notified of Changes
- Staffing Plans Completed
- Board Approves FY '15 Budget
- 2014-15 Programs Begin

### The Strategic Planning Cycle



